

July 28, 2021

The Board of Directors
Grindwell Norton Limited
Mumbai

Dear Sirs/Madam,

I hereby tender my resignation from the Board of the Company, Grindwell Norton Limited, with effect from August 5, 2021, due to professional commitments.

I take this opportunity to thank you all for your continued support during my tenure as a Director of the Company.

Wish you all the best.

Best Regards,

A handwritten signature in black ink, appearing to be 'L. Guillot', with a stylized flourish at the end.

Laurent Guillot