

December 3, 2021

The Board of Directors
Grindwell Norton Limited
Mumbai

Dear Sirs/Madam,

I hereby tender my resignation from the Board of the Company, Grindwell Norton Limited, with effect from January 1, 2022, due to other professional commitments.

I take this opportunity to thank you all for your continued support during my tenure as a Director of the Company.

Wish you all the best.

Best Regards,

Isabelle Hoepfner-Leger

A handwritten signature in blue ink, appearing to read 'I. Hoepfner-Leger', with a stylized flourish at the end.